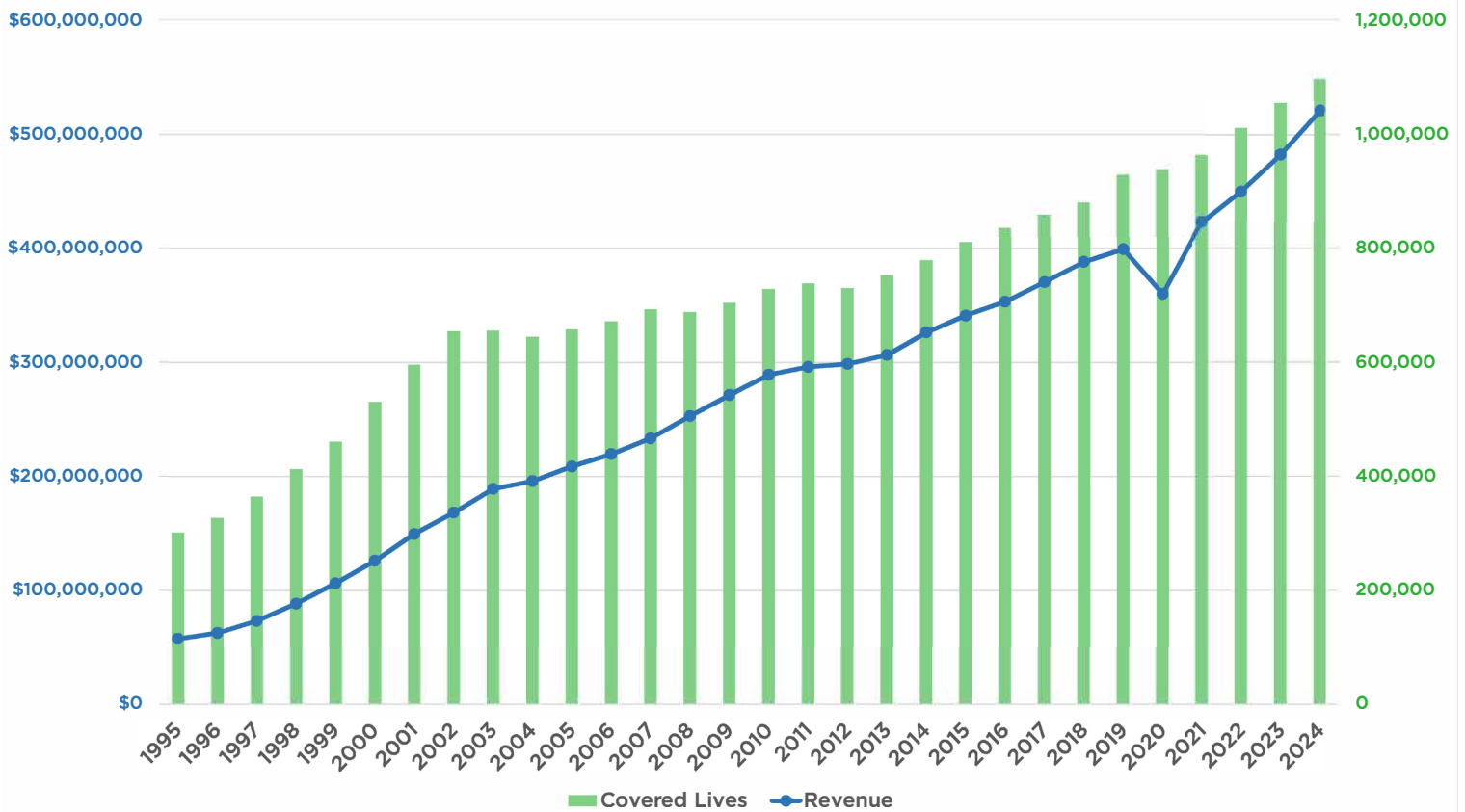


Northeast Delta Dental Historical Corporate Metrics 1995-2024



Year	Revenue	Covered Lives
1995	\$57,559,437	301,491
1996	\$62,665,632	327,355
1997	\$73,228,912	365,054
1998	\$88,408,138	413,063
1999	\$106,242,616	461,189
2000	\$126,125,137	531,026
2001	\$149,560,761	595,498
2002	\$168,330,609	654,318
2003	\$189,046,731	655,350
2004	\$195,825,068	644,646
2005	\$208,739,474	657,521
2006	\$219,546,842	672,007
2007	\$233,364,804	692,810
2008	\$252,925,633	688,039
2009	\$271,288,296	704,285
2010	\$288,965,976	728,267
2011	\$295,879,957	738,249
2012	\$298,409,023	730,244
2013	\$306,339,343	752,855
2014	\$326,076,329	778,915
2015	\$340,848,289	810,955
2016	\$353,057,301	835,400
2017	\$370,296,099	858,460
2018	\$388,018,309	880,399
2019	\$399,120,213	928,991
2020	\$359,849,637	938,061
2021	\$422,985,566	963,674
2022	\$450,248,300	1,011,600
2023	\$482,531,334	1,055,677
2024	\$521,109,400	1,096,754